March 11, 2022





Ontario Hospital Association



Agenda

- 1. Welcome and Introductions
- 2. Opening Remarks
- 3. Through the lens of Riley's journey living with schizophrenia
- 4. What have we achieved: Linking quality to funding in mental health and addictions
- 5. What's next: Seamless care transition throughout a patient's journey
- 6. Q&A session
- 7. Closing Remarks



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Health System Reconfiguration

In 2010, Ontario enacted a landmark piece of legislation called the Excellent Care for All Act

The Excellent Care for All Act (ECFAA) sets out principles and levers to embed a culture of quality and accountability in the delivery of patientcentred health care services.

Creating A High Performing Healthcare System for Ontario: Evidence Supporting Strategic Changes in Ontario



How are hospitals currently

funded in Ontario?



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Evolution of Ontario's Mental Health Patient Classification System and its associated weights Inpatient Mental Health Funding Task Gr



Inpatient Mental Health Funding Task Group (IMHFTG) Directional Recommendations (2017)

Recommendation 1:

Partnering with various subject matter experts within the health system, develop a strategy to create an appropriate mental health case-mix system and its associated weights.

Recommendation 2:

Develop a strategy to improve data quality and reporting of OHMRS and patient-level costing data for mental health.

Recommendation 3:

In the short-term, focus on the field's adoption of Health Quality Ontario's **quality standards for mental health and explore potential future use for funding.**

Recommendation 4:

To ensure continued progress and accountability, link the oversight of a mental health funding strategy to the mandate of a provincial council such as the OHA's Mental Health and Addiction Provincial Leadership Council.

OHA's 2018 Improving Quality of Care for Mental Health Patients through Funding Methodologies conference







Please click on this link to access the PDF version of the proceedings.

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Shared learnings on mental health funding methodologies

- Need strong leadership to take responsibility for the strategic development, implementation, and evaluation to carry through mental health and addictions funding
- Funding methodologies and service deliveries should incorporate the continuum of care; it is a way to tie hospitals and communities together
- Great desire to pay for value and quality in mental health and addictions services
- There is a need to address on **data standards and quality** throughout the continuum of care in order to consolidate at a system-wide level.

Overview

Mental Health and Addiction (MHA) Funding Initiative:

• A Hospital Advisory Committee initiative to develop short-term and long-term strategies that will allow mental health and addictions clinical activity to be incorporated into patient-based funding for Ontario

MHA Pay for Quality Approach (P4Q):

 A funding methodology that links to quality where organizations will receive funding based on quality process indicators. This will inform a patient-based funding model for mental health and addictions in the future, starting with schizophrenia care



Inpatient Mental Health Funding Task Group (IMHFTG) Directional Recommendations <u>Recommendation 1:</u>

In 2017, the HAC technical funding task group concluded that inpatient mental health cost model should remain 'turned off' in the 2018-19 Health-based Allocation Model (HBAM).



Partnering with various subject matter experts within the health system, develop a strategy to create an appropriate mental health case-mix system and its associated weights.

Recommendation 2:

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MHA Funding Advisory Committee and its Working Groups



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Mental Health and Addictions Funding Initiative Membership

- There are 58 hospitals in Ontario that provide Mental Health and Addictions services.
- 23 hospitals are participating in the MHA Funding Advisory Committee and its Working Groups:
 - o 10 Large Community
 - o 7 Teaching
 - o 4 Specialty Mental Health
 - o 1 Chronic/Rehab
 - o 1 Medium
- Other organizations included:
 - 7 MH&A Community Organizations (AMHO, LOFT CS, FourCAST, CMHAs and IAMH)
 - Academic Institutions (UofT, UWaterloo)
 - 2 Provincial entities (MoH and OH)
 - 1 National organization (CIHI)



12

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Why focus on Schizophrenia Care?



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Need for Mental Health Quality Standards

Ontario Auditor General Report 2016 made recommendations on mental health standards:

- "clear definitions and guidelines specialty psychiatric hospitals should be required to follow in terms of which patients they admit to their hospitals (such as requiring hospitals to use the Level of Care Utilization System at admission);
- how similar patients should be treated; and
- how and when they should be discharged from the hospital."

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Health Quality Ontario developed condition-specific mental health standards for the purpose of ensuring high-quality care planning and delivery

MHA – P4Q: Scale to Ontario Health's Quality Standards for Mental Health and Addictions



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Source: CIHI

Patients diagnosed with schizophrenia

• Schizophrenia, schizotypal and delusional disorders were listed as **top 10** high-volume inpatient hospitalizations with the longest average length of stay

Provi nce	Ra	Most responsible diagnosis for inpatient hospitalizations in 2020–2021	Number of inpatient hospitalizations in 2020–2021	Percentage* of inpatient hospitalizations in 2020–2021	Average acute [†] length of stay of inpatient hospitalizations in 2020–2021
	1	Giving birth	131,753	13.2	1.9
	2	Heart failure	24,790	2.5	8.3
	3	Acute myocardial infarction	23,009	2.3	4.4
	4	Osteoarthritis of the knee	19,931	2.0	1.8
	5	Mood (affective) disorders	19,810	2.0	10.7
Ont.	6	COVID-19	18,506	1.9	10.8
	7	Schizophrenia, schizotypal and delusional disorders	17,342	1.7	14.3
	8	Neurocognitive disorders	17,198	1.7	13.6
	9	Other medical care (e.g., palliative care, chemotherapy)	15,720	1.6	7.7
	10	COPD and bronchitis	15,239	1.5	6.4

• 50% of cost for hospital stays related to mental health are for services that help patients with schizophrenia and psychotic disorders.



• This mental health condition was also **third** most prevalent for age group 18-64 in Canada

Age group	Ra		Number of inpatient hospitalizations in 2020–2021	Percentage* of inpatient hospitalizations in 2020–2021	Average acute length of stay of inpatient hospitalizations in 2020–2021
	1	Giving birth	342,775	25.1	2.1
	2	Substance use disorders	47,509	3.5	4.9
18–64		Schizophrenia, schizotypal and delusional disorders	39,311	2.9	16.4
	4	Mood (affective) disorders	33,485	2.5	11.3
	5	Diseases of the appendix	27,136	2.0	2.0

Identifying Inpatient Mental Health services in hospital

- The majority of inpatient MHA services provided in Ontario (2018) are for patient visits related to schizophrenia and other psychotic disorders and for bipolar and depressive disorders across all adult age groups
- The **3rd most common diagnostic category** for which inpatient MHA services are provided are **neurocognitive disorders mainly for the older age groups**

Inpatient Mental Health Patient Days (excl. Forensic) FY1819

	Age Category						
						Proportion of	Total
CIHI SCIPP Category (DSM-V)	0-14	15-24	25-44	45-64	65+	Total Patient Days	Patient Days
0. Short Stay assessments	0.0	0.8	1.2	0.5	0.1	2.6	33,650
1. Schizophrenia and other psychotic disorders	0.1	6.6	16.7	13.8	5.7	42.9	554,861
2. Neurocognitive Disorders	-	0.1	0.3	2.5	8.2	11.1	144,042
3. Bipolar and Depressive Disorders	0.1	4.3	9.7	10.8	5.7	30.6	396,072
4. Personality disorders	0.0	0.8	1.0	0.4	0.1	2.3	29,910
5. Feeding and Eating Disorders	0.1	0.4	0.4	0.1	0.0	1.0	12,661
6. Substance-Related and Addictive Disorders	-	0.9	2.7	1.6	0.2	5.3	68,685
7. Other disorders	0.1	1.0	1.4	1.1	0.6	4.2	54,187
9. Not mental health	-	-	-	-	-	-	-
Grand Total	0.3	14.9	33.3	30.8	20.7	100	1,294,068



30-day ED department re-visits for Schizophrenia

Over 40 ED patients per 100 in Ontario return after 30-days for schizophrenia.



Use Ctrl+CLICK to select multiple values from legend and then select "Keep Only" or "Exclude"

Monthly trends in 30-day mental health and addictions-related emergency department re-visits per 100 emergency department visits by individuals aged 0 to 105 years, by diagnosis, in Ontario





Schizophrenia Readmissions

Use Ctrl+CLICK to select multiple values from legend and then select "Keep Only" or "Exclude"



- Approximately 17% of Schizophrenia Patients are readmitted within 30days.
- One of the highest readmissions for MHA related hospital readmissions



What are some of Ontario's Funding Approaches linking to Quality?



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Approaches for Paying for Quality – Ontario's Experience







Supporting Value and Improving Patient Outcomes

Outcomes that Matter to Patients

Costs Throughout the Patient Journey

- Measurement of outcomes needs to be connected to a strong quality improvement approach.
- If an Integrated Care Funding Model is to improve patient outcomes, funding for quality of care requires a strong performance management infrastructure that includes:
 - Reporting

Value*

- Benchmarking
- Targeted Management
- **Prioritizing change ideas** for improvement and providing coaching, if required
- Audit and Feedback

The process will be an iterative and phased approach to incorporate lessons learned.



* "lays out a breakthrough framework for redefining health care competition based on patient value"

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**Aligning Outcomes And Spending: Canadian Experiences with Value-Based Healthcare" Canadian Foundation for Healthcare Improvement, August 2018

Exploring how to link quality to funding in MHA



The development of the MHA Pay for Quality (P4Q) funding methodology

1. Explored existing funding approaches in Ontario to link funding to quality



2. Conducted modified Delphi process to select quality statements and its indicators to measure performance into the MHA P4Q funding model



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Overview of the MHA Pay for Quality funding approach

The development of the MHA Pay for Quality (P4Q) funding methodology



Schizophrenia Care in Hospital - Quality Statements (in brief)

Quality Statement 1: Comprehensive Interprofessional Assessment

Adults who are admitted to an inpatient setting with a primary diagnosis of schizophrenia undergo a comprehensive interprofessional assessment that informs their care plan.

Quality Statement 2: Screening for Substance Use

Adults who present to an emergency department or in an inpatient setting with a primary diagnosis of schizophrenia are assessed for substance use and, if appropriate, offered treatment for concurrent disorders.

Quality Statement 3: Physical Health Assessment

Adults who are admitted to an inpatient setting with a primary diagnosis of schizophrenia undergo a physical health assessment focusing on conditions common in people with schizophrenia. This assessment informs their care plan.

Quality Statement 4: Promoting Physical Activity and Healthy Eating

Adults who are admitted to an inpatient setting with a primary diagnosis of schizophrenia are offered interventions that promote both physical activity and healthy eating.

Quality Statement 5: Promoting Smoking Cessation

Adults who are admitted to an inpatient setting with a primary diagnosis of schizophrenia are offered behavioural and pharmacological interventions to alleviate nicotine-withdrawal symptoms and to help them reduce or stop smoking tobacco.

Quality Statement 6: Treatment With Clozapine

Adults who are admitted to an inpatient setting with a primary diagnosis of schizophrenia who have failed to respond to previous adequate trials of treatment with two antipsychotic medications are offered clozapine.

Quality Statement 7: Treatment With Long-Acting Injectable Antipsychotic Medication

Adults who are admitted to an inpatient setting with a primary diagnosis of schizophrenia are offered the option of a long-acting injectable antipsychotic medication.

Quality Statement 8: Cognitive Behavioural Therapy

Adults who are admitted to an inpatient setting with a primary diagnosis of schizophrenia are offered individual cognitive behavioural therapy for psychosis either in the inpatient setting or as part of a post-discharge care plan.

Quality Statement 9: Family Intervention

Adults who are admitted to an inpatient setting with a primary diagnosis of schizophrenia are offered family intervention.

Quality Statement 10: Follow-Up Appointment After Discharge

Adults with a primary diagnosis of schizophrenia who are discharged from an inpatient setting have a follow-up appointment within 7 days.

Quality Statement 11: Transitions in Care

Adults with a primary diagnosis of schizophrenia who are discharged from an inpatient setting have a team or provider who is accountable for communication and the coordination and delivery of a care plan that is tailored to their needs



MHA – P4Q Indicators for funding considerations (Phase 1)

Quality Statement 6: Treatment With Clozapine	 6-1 Clozapine offered 6-2 Clozapine received Recommended by panel of pharmacy experts Primary data collection until standardized data mechanism evailable
Quality Statement 7: Treatment With Long-Acting Injectable Antipsychotic Medication	 available ✓ 7-1 LAI offered ✓ 7-2 LAI received Recommended by panel of pharmacy experts Primary data collection until standardized data mechanism available
Quality Statement 10: Follow-Up Appointment After Discharge	 10-1 Follow-up with any care provider (to be monitored) Potential future indicator when community data available 10-2 Follow-up with physician Proceed with IC/ES consultation
Quality Statement 11: Transitions in Care	 I1-1 Care plan made available Primary data collection until standardized data mechanism available 11-2 Homelessness (to be monitored)
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The P4Q Approach for Schizophrenia



✓ Links funding to quality

- A funding approach to incentive quality improvement in the mental health and addictions sector, a first for Ontario
- Uses quality statement developed by Ontario experts based on consensus of opinion and best practice evidence.
- ✓ Learnings can be scaled to other chronic diseases with similar or less severity and complexity

Development of the MHA P4Q for Schizophrenia Care

- Consultation with clinical, financial, and data leaders
- Engagement with hospital, community, government, and academic members across Ontario
- Learning from international jurisdictions
- Establishing a standardized data collection and performance measurement system



Supporting Value and Improving Patient Outcomes

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Reporting back: OHA Quality Standard Schizophrenia Care in Hospital Dashboard

A dashboard was developed to provide hospitals the ability to review the results of their quality measures and allow comparisons to others. This allows hospitals to connect with peers to learn about their successes on adoption of the quality statements.

https://www.oha.com/data-and-analytics/finance-tools/mental-healthand-addictions-guality-standard-schizophrenia-care-dashboard





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Changes to reporting for hospitals with inpatient mental health activity

- Clozapine and LAI indicators will be calculated using record level data from OMHRS
- OMHRS changes April 1st, 2022

Quality Statement 6: Treatment With Clozapine	 6-1 Clozapine offered 6-2 Clozapine received Recommended by panel of pharmacy experts Primary data collection until standardized data mechanism available
Quality Statement 7: Treatment With Long-Acting Injectable Antipsychotic Medication	 7-1 LAI offered 7-2 LAI received Recommended by panel of pharmacy experts Primary data collection until standardized data mechanism available
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Health Data Branch Service Announcement

Ontario Mental Health Reporting System (OMHRS) - Resident Assessment Instrument – Mental Health (RAI-MH) Update

With more than one million Ontarians experiencing mental health and addictions challenges each year, the government has prioritized these population to be served under the integrated care agenda. As such, there is a crucial need to support measurement-based care, quality improvement and performance measurement for mental health and addictions.

The Ministry of Health, Ontario Hospital Association (OHA) and Canadian Institute for Health Information (CIHI), in consultation with the Chairs of the Hospital Advisory Committee's Mental Health Funding initiative, have been collaborating to collect manually information from mental health facilities on the following quality standards (incorporating the Health Quality Ontario Quality Statements based on the <u>Quality Standard – Schizophrenia: Care</u> for Adults in Hospitals):

- Statement 6: Treatment with Clozapine
- Statement 7: Treatment with Long-Acting Injectable Antipsychotic Medication
- Statement 10: Follow-Up Appointment After Discharge
- Statement 11: Transitions in Care

The Ministry has worked with CIHI to integrate the collection of 5 new data elements into the existing Ontario Mental Health Reporting System (OMHRS) to standardize the collection of this important quality of care information. OMHRS is a valuable tool implemented by CIHI on behalf of the Ministry to standardize the collection of mental health clinical and administrative information within a singular reporting framework.

Next steps

- CIHI will add 5 new mandatory data elements (related to treatment for schizophrenia) to the OMHRS Discharge Assessment, Short Discharge Assessment, and Short Stay Record.
- This change is effective April 1, 2022. New validation rules to support this change will only apply to submissions received after this date, and submissions that reference assessments received after this date. More information on these changes will follow.

The new data elements will inform evidence-based provincial benchmarks for these interventions and support the strategies needed to ensure value-based care from hospital to community for patients with conditions related to mental health and addictions.

Please share with the relevant staff within your organization.

- For questions related to the Service Announcement, please contact <u>AskHealthData@ontario.ca</u>
- For questions on the Mental Health Funding initiative, please contact HSF@ontario.ca
- For Guidance on completing assessments, please contact specializedcare@cihi.ca

Health Data Support Team Health Data Branch Capacity Planning & Analytics Division Ministry of Health | Ministry of Long-Term Care

Need more information?

Contact us at: AskHealthData@ontario.ca

Report Recommendations from the MHA Funding Advisory Committee

Recommendation 1: Use a multi-year payment approach to incentivize quality of care commencing in FY2022/23 using the Quality Standard – Schizophrenia Care for Adults in Hospitals and proceed to integrate the Quality Standard – Schizophrenia Care in the Community for Adults within 3 years.

Recommendation 2: Commitment to a dedicated incremental funding envelope that would fund the adoption of the Quality Standards taking into consideration projected volume increases, evolving models of care, and inflationary costs.

Recommendation 3: Ensure standardized, reliable and timely data are available for measuring performance of care across settings as identified by the Quality Standards.

Recommendation 4: The Ministry, Ontario Health, OHA, and community mental health and addictions associations should collaborate with health providers to provide the necessary tools and communication to health care providers across care settings to ensure knowledge translation and supports for the P4Q program.

Recommendation 5: There should be an annual review and adjustments of the MHA P4Q funding methodology to ensure transparency and continuous improvement of the initiative.

Recommendation 6: In the Fall 2021, the MHA Funding Advisory Committee will pursue exploration of an integrated care funding approach: creation of an integrated care funding model for schizophrenia care.

Recommendation 7: Within FY2021-2022, The MHA Funding Advisory Committee will engage with the Ministry to develop a plan for the refinement/development of a case-mix system and its associated weighting methods to fund resource utilization for adult mental health and addictions care activities.

Recommendation 8: The MHA Funding Advisory Committee will develop a multi-year workplan for other MHA Quality Standards using the MHA-P4Q approach.

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What's next – Momentum Grows for Value-Based Care in Mental Health in Ontario





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Seamless care transition throughout a patient's journey

- Development of schizophrenia care pathway to inform funding at a provincial level for potential integrated care model
- Requires clinical experts advising on the care processes based on available evidence
- Evaluation of the quality of care
 - Metrics, benchmarks etc





Ontario Health Teams



35

Need to create a coherent, integrated care approach -Recovery-Oriented Model

Gives patients the knowledge, tools and support they need to become more independent and overcome many of the symptoms they struggle with each day.	
The recovery model could help bring down the social and economic costs of the illness by encouraging self-sufficiency and lessening dependence on families and social assistance programs.	
Multimodal or "holistic" early interventions are viewed as the best approach for improving outcomes and possibly for relieving negative symptoms.	 Require greater coordination and collaboration among clinicians, families, providers and researchers to ensure that patients receive the treatments that best address their needs. Require the creation of a strategy that clearly outlines stakeholders' roles and responsibilities in providing better service delivery and care.



Integrated Care Prototypes



Schizophrenia Care in Community - Quality Statements (in brief)

Quality Statement 1: Care Plan and Comprehensive Assessment

Adults with schizophrenia have a care plan that is regularly reviewed and updated, and that is informed by a comprehensive assessment.

Quality Statement 2: Physical Health Assessment

Adults with schizophrenia receive a physical health assessment on a regular basis.

Quality Statement 3: Self-Management

Adults with schizophrenia have access to information and education that supports the development of self-management skills.

Quality Statement 4: Family Education, Support, and Intervention

Families of adults with schizophrenia are given ongoing education, support, and family intervention that is tailored to their needs and preferences.

Quality Statement 5: Access to Community-Based Intensive Treatment Services

Adults with schizophrenia have timely access to community-based intensive treatment services based on their needs and preferences.

Quality Statement 6: Housing

Adults with schizophrenia have a safe, affordable, stable living environment that reflects their needs and preferences.

Quality Statement 7: Antipsychotic Monotherapy

Adults with schizophrenia are prescribed a single antipsychotic medication, whenever possible.

Quality Statement 8: Treatment With Long-Acting Injectable Antipsychotic Medication

Adults with schizophrenia are offered the option of a long-acting injectable antipsychotic medication.

Quality Statement 9: Treatment With Clozapine

Adults with schizophrenia who have not responded to previous adequate trials of treatment with two different antipsychotic medications are offered clozapine.

Quality Statement 10: Continuation of Antipsychotic Medication

Adults with schizophrenia whose symptoms have improved with antipsychotic medication are advised to continue their antipsychotic medication for the long term.

Quality Statement 11: Cognitive Behavioural Therapy for Psychosis and Other Psychosocial Interventions

Adults with schizophrenia are offered cognitive behavioural therapy for psychosis and other evidence-based psychosocial interventions, based on their needs.

Quality Statement 12: Promoting Physical Activity and Healthy Eating

Adults with schizophrenia are offered readily accessible interventions that promote physical activity and healthy eating.

Quality Statement 13: Promoting Smoking Cessation

Adults with schizophrenia who smoke tobacco are offered pharmacological and nonpharmacological interventions to help them reduce or stop smoking tobacco.

Quality Statement 14: Assessing and Treating Substance Use Disorder

Adults with schizophrenia are asked about their substance use and, if appropriate, they are assessed for substance use disorder and offered treatment.

Quality Statement 15: Employment and Occupational Support

Adults with schizophrenia who wish to find work or return to work are offered supported employment programs. Adults with schizophrenia who are not seeking paid work are supported in other occupational or educational activities, in accordance with their needs and preferences.



